Based on several trends and developments the need for another approach to health care is explained. Epidemiological (ageing, multimorbidity etc), technological (IT, medical technologies), societal (individualism, patient empowerment/preferences, ethical issues) and political/economic trends (rising costs) show the problems with the sustainability of our current system.

The current culture in health care is characterized by achieving the optimal situation in each segment/part of the whole health care chain. So current culture is based on rational individual choices of professionals and organizations within their own knowledge domain. Current culture is not based on rational common choices for the whole health care chain or population at large.

As a next step for health care: new values based on patient experiences, professional values and costs are considered. Triple Aim, Value based Health Care etc are examples of these new approaches.

The term for this approach in which value creation for persons and populations is central is Population Health Management.

In this lecture students will be confronted with the various definitions of PHM, various models (CCM, etc.). Based on this knowledge 7 critical elements of PHM will be discussed: Defined populations, risk stratification ranging from lowest thru highest predictive risk, more than one condition, whole care continuum (prevention thru rehabilitation), more than one single point of entry and coordination, predictive modelling, and focus on clinical and financial outcomes. The distinction with Public Health and Disease Management approaches are presented.
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<tr>
<th>Time</th>
<th>Event</th>
<th>Speaker/Location</th>
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<tr>
<td>09.00 – 10.45</td>
<td><strong>Why Population Health Management?</strong></td>
<td>Marc Bruijnzeels PhD</td>
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<tr>
<td>10.45 – 11.00</td>
<td>Coffee break</td>
<td>Location: second floor, behind the restaurant</td>
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<tr>
<td>11.00 – 12.00</td>
<td><strong>Gesundes Kinzigtal</strong></td>
<td>Jurriaan Pröpper, OptiMedis</td>
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<tr>
<td>12.00 – 12.30</td>
<td><strong>Population Lab: Defining the ambition</strong></td>
<td><em>Based on epidemiological, technological, societal and economic trends students will use information they find on the internet to specify burning platforms in the populations at stake. An ambition to tackle this burning platform is formulated</em></td>
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<tr>
<td>12.30 – 13.30</td>
<td>Lunch break</td>
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<tr>
<td>13.30 – 15.00</td>
<td><strong>Fundamentals of Population Health Management</strong></td>
<td>Marc Bruijnzeels PhD</td>
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<td>15.00 – 15.30</td>
<td>Tea break</td>
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<td>15.30 – 17.00</td>
<td><strong>Population Lab: Population and health aims</strong></td>
<td><em>The population that is to be tackled is more precise defined based on all relevant risk indicators and risk factors. Health problems in the future are predicted. Health goals for the specified population based on the predication are formulated in quantitative terms.</em></td>
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<tr>
<td>17.00 – 18.00</td>
<td>Dinner</td>
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<td>18.00 – 19.30</td>
<td><strong>Capita Selecta</strong></td>
<td>Jeroen Struijs, RIVM</td>
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Day 2: Tuesday 2 July 2019
Room

Concepts of study design
Lecturer: Prof Frits Rosendaal MD PhD

PHM is a data driven approach with a strong focus on predictive modelling techniques. On this day students learn to value and apply epidemiologic measures for stratification procedures in general and risk stratification for adverse outcomes in the (near) future for specific subpopulations in particular.

Next to quantitative research methods to achieve the epidemiologic measures, use of existing data registries is advocated. How to make these registries accessible for these kind of analyses is discussed. The different advantages and disadvantages of the use of existing data is discussed. Based on some practical experiences the possibilities and pitfalls of combining existing data registries (either with specific collected data) is illustrated.

In addition to risk stratification, principles of panel management are explained. Panel management is a systematic approach to proactively address the care gaps in a specific empanelled population. Students will understand the principles and value the evidence.
Programme of the day
Tuesday 2 July 2019
Room 364

09.00 – 10.45  Concepts of study design
Prof Frits Rosendaal MD PhD

10.45 – 11.00  Coffee break
Location: second floor, behind the restaurant

11.00 – 12.30  Health Registries Connected
Dr. Frederike Büchner, LUMC

12.30 – 13.30  Lunch break
Location: second floor, behind the restaurant

An exercise in risk stratification in their population is carried out. Based on existing health data registries and evidence in the scientific literature of risks and determinants of modifiable adverse outcomes, students will stratify their population according to the predicted risk on preventable adverse outcomes. For each stratum the potential risk reduction is assessed.

15.30 – 16.00  Walk to VWS

16.00 – 17.00  Population Health Management at national level
Jack Hutten/ Jeroen Hulleman, VWS
Ministerie VWS

17.00 – 18.00  Dinner
Location: second floor, behind the restaurant

18.00 – 19.30  Capita Selecta
Case Mix measurement and Population Health Management
Stephen Sutch, DrPH, MAppSc, Johns Hopkins University
Day 3: Wednesday 3 July 2019
Room

Health outcomes and personalized healthcare
Rosalie van der Vaart, PhD & Sandra van Dijk, PhD

We start this day by looking into the concept of health and why addressing health behavior is crucial in obtaining better health outcomes. PHM distinguishes itself from a disease oriented approach, by putting the person and population needs central. Therefore, the rest of the morning will be used to discuss a multidimensional approach to assess a person’s needs. The main focus will lay on the shift from a “what’s the matter”-perspective to a “what matters to you”-perspective.

Motivation for change
Sandra van Dijk, PhD & Rosalie van der Vaart, PhD

In this part we will elaborate on enhancing intrinsic motivation with a focus on identifying goals. The pursuit of goals gives meaning to our lives and enables us to attain or maintain a sense of well-being. Goals vary over the lifespan and are hierarchically organized. At the top of the hierarchy is a kind of abstract, idealized self-image that influences more concrete goals at lower levels in the hierarchy. In this mini-workshop we will address the concept of goals and provide insight into how high risk individuals may engage in self-regulatory behaviors to fulfil their personal needs.

From theory to practice: example of a tailored care path in medical psychology
Yvette Ciere, PhD

In this last lecture of the day the focus will be on how to bring the theory that is discussed during this day into practice. A care path for people with chronic somatic conditions, which is currently being implemented in the LUMC will be demonstrated.

The knowledge gained during this day can and should all be taken into account during the population lab assignment of this day.
Programme of the day
Wednesday 3 July 2019
Room

09.00 – 11.00 Health outcomes and personalized health care
Rosalie van der Vaart, PhD and Sandra van Dijk, PhD

11.00 – 11.15 Coffee break
Location: second floor, behind the restaurant

11.00 – 12.30 Motivation for change
Sandra van Dijk, PhD and Rosalie van der Vaart, PhD

12.30 – 13.30 Lunch break
Location: second floor, behind the restaurant

13.30 – 14.15 From theory to practice: example of a tailored care path in medical psychology
Yvette Ciere, PhD

14.30 – 16.00 Population Lab: Quality Aim
To achieve the formulated goals, students will actually encounter the defined population. They collect the data in the population using interviews with patients in different health care settings (GP-practices, hospitals, elderly homes, etc.). The focus is on the experience of care of the target population based on the question “What matters to you?”.

See next pages for the different locations

16.15 – 17.00 Plenary evaluation of the interviews and relation to PHM
Rosalie van der Vaart PhD and Sandra van Dijk PhD

17.00 – 18.00 Dinner
Location: second floor, behind the restaurant

18.00 – 19.30 Capita Selecta
Jacob Hofdijk (Q-consultzorg)
Locations interviews
Wednesday 3 July 2019

• Woensdag 4 juli om 15:00 staat

• **Mw M.L van Viersen Hoppenbrouwer**, Heilostraat 296 kamer 508
HTM-tram 4, richting De Uithof, vanaf tramhalte Spui om 14.42 uur

• Dhr H. van de Luitgaarden, Soestdijkse kade 378
HTM-tram 4, richting De Uithof, vanaf tramhalte Spui om 14.42 uur

• Woensdag 04 juli om 15:00 staat

• **Mw J. Wijnands**, Lippe Biesterveldweg 357 (Loosduinen)
HTM tram 2 richting Kraayenstein, vanaf tramhalte Spui om 14.34 uur

• Woensdag 04 juli om 15:45 uur staat

• **Mw D.M. Kuijpers van de Heuvel**, Margaretha van Hennebergweg 55 (Loosduinen)
HTM tram 2 richting Kraayenstein, vanaf tramhalte Spui om 15.12 uur
Locations interviews
Wednesday 3 July 2019

Haga Ziekenhuis, locatie Leyweg
Leyweg 275, 2545 CH Den Haag, (070) 210 0000

Route description
• From Den Haag CS, take one of the following trams (Tramhalte Den Haag CS Boven):
  – Tram 4 (direction Den Haag De Uithof)
  – Tram 6 (direction Leyenburg)
• Tramstop: Leyenburg

Contactpersoon: Tanya Verhaagen-Van Gessel (070) 210 – 1593

- Afdeling Longziekten en Afdeling Neurologie
Day 4: Thursday 4 July 2019
Room

Value based Health Care
Lecturer: Prof Job Kievit PhD

After the era of evidence based medicine, quality related to cost is the new paradigm in health care. The (unexplained) practice variation is a central concept in the value creation discussion. Value based health care, Triple Aim and reducing waste etcetera are examples of different developed approaches. All these approaches may be applied in the field of PHM. Students will learn the similarities and differences, advantages and disadvantages of the various approaches. All approaches share the search for the just outcomes in which more and more person-specific outcomes are leading next to professional health outcomes.

Based on a critical appraisal of all various approaches, students will combine the PHM approach with these VBHC models and understand in which circumstances which model is more suited to apply.
Programme of the day
Thursday 4 July 2019
Room

09.00 – 10.45  Value based Health Care
Prof Job Kievit PhD

10.45 – 11.00  Coffee break
Location: second floor, behind the restaurant

11.00 – 12.30  High care, high cost: Casestudy from Oregon
Dr. Marc Bruijnzeels, JVEI/LUMC

12.30 – 13.30  Lunch break
Location: second floor, behind the restaurant

13.30 – 15.30  Population Lab: Care Redesign
Through a combination of the quality aim and the potential risk reduction the most successful intervention for this specified population is selected. Success is formulated in value terms (either VBHC, Triple Aim or other). Criteria for the selection of the intervention is the scientific evidence to reach the specific population based aims. A business case to implement the intervention is made.

15.30 – 16.00  Walk to Municipality
Address: Spui 70

16.00 – 17.00  Population Health Management at local level
Gerben Hagenaars, Gemeente Den Haag

17.00 – 18.00  Dinner
Location: second floor, behind the restaurant

18.00 – 19.30  Capita Selecta
Implementation is often the Achilles heel of the success of any innovation or improvement. Due to the multidimensional and multistakeholder feature of PHM, quality improvement in PHM relies heavily on a system approach, meaning that you have to understand the whole system of care in order to optimize your processes. In this approach often Team Based Care in combination with the data driven PDSA implementation cycle is applied. Next to a system understanding the whole care process, students will experience the influence of the interests and ambitions of the various stakeholders in a PHM approach. Professional leadership seems an essential driver for successful implementation.

Students will get an understanding of the various quality improvement possibilities in this complex field of PHM.
Programme of the day
Friday 5 July 2019
Room

09.00 – 10.45 | Implementation Management
Mark Bloemendaal

10.45 – 11.00 | Coffee break
Location: second floor, behind the restaurant

11.00 – 12.30 | Population Lab: Implementation
Based on the theory of quality improvement a plan is made to implement the intervention successfully.

12.30 – 13.30 | Lunch break
Location: second floor, behind the restaurant

13.30 – 15.00 | Population Lab: Preparation of presentations

15.00 – 16.00 | Presentations

16.00 – 17.00 | Farewell drinks

For more information and registration please go to:
www.lumc.nl/org/campusdenhaag/courses